

## October 8, 2026 – InterContinental Mauritius Resort

| TIME (GMT+4)                               | ARRIVAL & WELCOME                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                   |
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| <b>08h00</b><br>60 min                     | <b>REGISTRATION AND NETWORKING</b>                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                   |
| <b>09h00</b><br>10 min                     | <b>MC WELCOME ADDRESS</b><br>Framing why the Indian Ocean corridor represents one of the most compelling investment stories of the decade.                                                                                                                                                                                                                                                                   | <b>Estelle Desvaux de Marigny</b> ,<br>Master of Ceremonies                                                                                                                                                                                                                                                                       |
| MORNING: THE INDIAN OCEAN INVESTMENT STORY |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                   |
| <b>09h10</b><br>15 min                     | <b>KEYNOTE PRESENTATION</b><br><b>THE INDIAN OCEAN INVESTMENT CORRIDOR: CAPITAL, PERFORMANCE AND PIPELINE</b><br>A data-led opening covering capital flows, RevPAR, deal activity, and pipeline. Mauritius as the anchor of a wider regional story – Maldives, Seychelles, Madagascar, Réunion, and Zanzibar – that has evolved into a proving ground for luxury hospitality.                                | Presenter: <b>Philip Wooller</b> ,<br>Senior Director, Middle East and Africa, STR                                                                                                                                                                                                                                                |
| <b>09h25</b><br>45 min                     | <b>PANEL DISCUSSION</b><br><b>THE CASE FOR GLOBAL CAPITAL</b><br>Why foreign investors and global capital are paying attention to the region: understanding the key drivers and opportunities in a new global order. Tracing the sources of foreign capital entering the real estate and hospitality markets, the incentives that brought it there, and the conditions that will determine whether it stays. | Moderator: <b>Matthew Renshaw</b> , MD: Project & Development Services, Broll Property Group<br><br><ul style="list-style-type: none"> <li><b>Jean Michel Pitot</b>, CEO, Attitude Hotels</li> <li><b>Jean Sydney Pierre</b>, Managing Director, JSP Hospitality</li> <li><b>Nuvin Bholah</b>, Investment Officer, IFC</li> </ul> |

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| <b>10h10</b><br>35 min                     | <b>PANEL DISCUSSION</b><br><br><b>REGIONAL HOSTPOTS &amp; MARKET-BY-MARKET OPPORTUNITIES</b><br><br>What is driving growth, what are the lessons from mature markets and what does new supply, new products and the emergence of flagship developments mean for the region? A structured debate: where is capital best deployed, which market is overheating, and where is the next frontier?                                                                                            | Moderator: <b>Hubert Golay</b> ,<br>Senior VP, HTI Consulting <ul style="list-style-type: none"> <li>• <b>Sam Diab</b>, Managing Director, Development, Hilton</li> <li>• <b>Jugal Khushalani</b>, Senior Director, Lodging Development, MEA, Marriott International</li> <li>• <b>Heri Bomani</b>, CEO, 255 Real Estate</li> </ul>                                                                                                  |
| <b>10h45</b><br>15 min                     | <b>DATA CASE STUDY</b><br><b>BEYOND COST PER KEY: THE REALITY OF HOTEL DEVELOPMENT COSTS IN AFRICA AND THE INDIAN OCEAN</b><br>Drawing on actual project data from Southern Africa, East Africa and the Indian Ocean islands to show how design metrics drive capex and operating efficiency, including room sizes, back-of-house ratios, and wellness and F&B components. Examining island build costs and how better benchmarking and realistic contingencies reduce development risk. | Presenter: <b>Willie Scholtz</b> ,<br>Director, Turner & Townsend                                                                                                                                                                                                                                                                                                                                                                    |
| <b>11h00</b> <b>BREAK &amp; NETWORKING</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>11h30</b><br>15 min                     | <b>PRESENTATION</b><br><br><b>BUILDING TECHNOLOGY INTO YOUR PORTFOLIO AND DEVELOPMENTS — AS AN ASSET, NOT A SUBSCRIPTION</b>                                                                                                                                                                                                                                                                                                                                                             | Presenter: <b>Craig Leach</b> ,<br>Founder, Flita                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>11h45</b><br>40 min                     | <b>PANEL DISCUSSION</b><br><br><b>BRANDED RESIDENCES &amp; CAPITAL-LIGHT DEVELOPMENT MODELS: A NEW ERA OF FDI</b><br><br>Funding structures, sales models, design preferences, and brand dynamics driving the next wave of Indian Ocean FDI and brand-led development.                                                                                                                                                                                                                   | Moderator: <b>Kevin Teeroovengadum</b> ,<br>Independent Property Consultant <ul style="list-style-type: none"> <li>• <b>Daniel Trappler</b>, Senior Development Director, Radisson Hotel Group</li> <li>• <b>Feras Hasbini</b>, Managing Director, Branded Residential Development EMEA, Hilton</li> <li>• <b>Rael Philips</b>, CEO, Total Stay</li> <li>• <b>Gianfranco Bianchi</b>, CCO &amp; GM, APAC, The One Atelier</li> </ul> |

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| <b>12h25</b><br>15 min                                                               | <b>PRESENTATION</b><br><b>LESSONS FROM INTEGRATED MIXED-USE PRECINCTS ACROSS AFRICA</b><br>Integrated mixed-use precincts are drawing investors and tenants who want well-planned, well-managed environments. Commerce brings these places to life, but public "third spaces" build community. Showcasing projects in South Africa, Uganda, Kenya, Ghana and Mauritius, with the design principles, successes, missed opportunities and lessons behind each. | Presenter: <b>Jonathan Manning</b> , Group Managing Director, Osmond Lange Architects                                                                                                                                                                                                                                                                                     |
| <b>12h40</b><br>35 min                                                               | <b>PANEL DISCUSSION</b><br><b>CAPITAL-RAISING: WHAT ARE THE PRIME OPPORTUNITIES?</b><br>A review of listed hospitality and real estate vehicles across the Indian Ocean and wider African market, followed by a discussion on capital raising: the need for alternative capital sources (European export finance, African institutional capital, ESG-linked funding structures) and the pathway from family capital to institutional investment platforms.   | Moderator: <b>Fiona Crow</b> , VP Development - Africa, Westmont <ul style="list-style-type: none"> <li>• <b>Afsar Ebrahim</b>, Co-Founding Partner, KICK Advisory</li> <li>• <b>Dariusz Futoma</b>, Managing Partner, Horwath HTL</li> <li>• <b>Laurent Bourgault</b>, Chief Executive – Business Development, Attitude Hotels</li> </ul>                                |
| <b>13h15</b><br>10 min                                                               | <b>PRESENTATION</b><br><b>BEYOND HYPE: PRACTICAL AI FOR COMMERCIAL PROPERTY</b>                                                                                                                                                                                                                                                                                                                                                                              | Presented by: <b>Lorenzo Sardo</b> , Team Lead-Quota Sales, MRI Software                                                                                                                                                                                                                                                                                                  |
| <b>13h25</b> <b>LUNCH &amp; NETWORKING</b>                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                           |
| <b>AFTERNOON: DESIGN, REPOSITIONING &amp; THE FUTURE OF INDIAN OCEAN HOSPITALITY</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                           |
| <b>14h10</b><br>15 min                                                               | <b>PRESENTATION</b><br><b>WELLNESS AND REAL ESTATE: THE OPPORTUNITIES FOR DEVELOPERS AND THE HOSPITALITY SECTOR</b>                                                                                                                                                                                                                                                                                                                                          | Presenter: <b>Tony Payne</b> , Joint CEO, Pentasystems                                                                                                                                                                                                                                                                                                                    |
| <b>14h25</b><br>35 min                                                               | <b>PANEL DISCUSSION</b><br><b>REPOSITIONING, REFURBISHMENT &amp; REINVENTION: THE FULL PICTURE</b><br>Refurbishment is the defining investment strategy of the maturing Indian Ocean market and globally. A focused discussion on how the definition of luxury is shifting toward unique design, wellness and experiential identity.                                                                                                                         | Moderator: <b>Matthew Renshaw</b> , Managing Director: Project and Development Services, Broll Property Group <ul style="list-style-type: none"> <li>• <b>Vanita Hooloomann</b>, Managing Director, RLB Mauritius</li> <li>• <b>Laurinda Marsh</b>, KAM Global Projects Africa, Hansgrohe</li> <li>• <b>Ross Macbeth</b>, Managing Partner, Macbeth Architects</li> </ul> |

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| <b>15h00</b><br>20 min | <b>FIRESIDE CHAT</b><br><br><b>AFRICA'S HOSPITALITY RESET: STOP BUILDING HOTELS – START BUILDING DESTINATIONS</b>                                                                                                                                                                                                       | <b>Facilitator: Kirsten Manning</b> ,<br>Vice President – Head of<br>Advisory, HTI Consulting<br><br><b>In conversation with:</b><br><br><b>Wesam Okasha</b> , Global Head<br>of Business Development, Tui<br>Hotels & Resorts                                         |
| <b>15h20</b><br>30 min | <b>PANEL DISCUSSION</b><br><br><b>BALANCING COMMERCIAL DEVELOPMENT WITH SENSITIVE ECOSYSTEMS</b><br>Examining commercial real estate in fragile island settings: where hospitality, leisure and mixed-use assets can go, solutions for how they are powered and watered, and what investors gain from getting it right. | Moderator: <b>Estelle Desvaux de Marigny</b> , Master of Ceremonies<br><br><ul style="list-style-type: none"> <li>• <b>Juliette Deloustal</b>, Head of Sustainability, Attitude Hotels</li> <li>• <b>Luke Maurel</b>, Head of Business Unit, Ferney Limited</li> </ul> |
| <b>15h50</b><br>15 min | <b>PRESENTATION</b><br><br><b>BUILDING LIYONGO: A NEW ICON FOR ZANZIBAR</b>                                                                                                                                                                                                                                             | Presenter: <b>Christopher Nash</b> ,<br>Founder, Liyongo                                                                                                                                                                                                               |
| <b>16h05</b><br>25 min | <b>MASTERCLASS</b><br><br><b>DESIGNING, DEVELOPING AND BUILDING SUSTAINABLE CITIES</b><br>Discussing how urban design and architecture can be used as levers for building sustainable cities.                                                                                                                           | Presenters:<br><ul style="list-style-type: none"> <li>• <b>Tanya Busschau</b>, Head of Urban Design, dhk Architects</li> <li>• <b>Peter Stokes</b>, Partner, dhk Architects</li> </ul>                                                                                 |
| <b>16h30</b>           | <b>CLOSING REMARKS</b>                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                        |
| <b>17h00</b>           | <b>DRINKS &amp; NETWORKING</b>                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                        |